

**WRITTEN SUBMISSION FROM PAUL GRAY, DIRECTOR-GENERAL HEALTH
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On 20 October, I wrote to the Public Audit and Post-Legislative Scrutiny Committee with a commitment to publish by the end of 2016 a framework setting out how the Scottish Government would deliver the key programmes driving change and improvement across the health and other services. The Health and Social Care Delivery Plan was published on 19 December (it can be found here: <http://www.gov.scot/Resource/0051/00511950.pdf>).

The Delivery Plan sets out how the key challenges facing health and social care in Scotland will be addressed as part of a coordinated programme of work. It identifies the four priority blocks of activity: the National Clinical Strategy (including changes in primary and secondary care); health and social care integration; public health improvement; and NHS board reform. In addition, there are several key enabling actions which will support these blocks of work – such as the national workforce strategy for health and social care and Sir Harry Burns' review of health and social care targets.

The Delivery Plan details the steps to ensuring that the 2020 Vision is not only achieved, but embedded and made sustainable through to the end of this Parliament and beyond. Our focus will be in achieving the Triple Aim: better care; better health; and better value. This will require several sets of parallel changes, including:

- building up the capacity of primary and community care to provide effective and proactive support to individuals;
- ensuring that health and social care integration enables greater support for people in their own homes and communities;
- reducing pressure on hospital and primary care that an ageing society will bring by reducing admissions, length of stay and delays in hospital;
- planning the delivery on clinical services by what is most effective and efficient, and taking forward the National Clinical Strategy commitment to consider which services would lead to better outcomes if planned and delivered on a regional, or national basis; and
- developing a comprehensive national approach to public health, with targeted strategies and actions on the key public health issues facing Scotland.

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